

Consolidated Financial Statements

**The General Synod of the
Anglican Church of Canada**

December 31, 2013



Building a better
working world

INDEPENDENT AUDITORS' REPORT

To the Primate and Members of
The General Synod of the Anglican Church of Canada

We have audited the accompanying consolidated financial statements of **The General Synod of the Anglican Church of Canada**, which comprise the consolidated statement of financial position as at December 31, 2013 and the consolidated statements of operations, changes in net assets and cash flows for the year then ended, and a summary of significant accounting policies and other explanatory information.

Management's responsibility for the consolidated financial statements

Management is responsible for the preparation and fair presentation of these consolidated financial statements in accordance with Canadian accounting standards for not-for-profit organizations, and for such internal control as management determines is necessary to enable the preparation of consolidated financial statements that are free from material misstatement, whether due to fraud or error.

Auditors' responsibility

Our responsibility is to express an opinion on these consolidated financial statements based on our audit. We conducted our audit in accordance with Canadian generally accepted auditing standards. Those standards require that we comply with ethical requirements and plan and perform the audit to obtain reasonable assurance about whether the consolidated financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the consolidated financial statements. The procedures selected depend on the auditors' judgment, including the assessment of the risks of material misstatement of the consolidated financial statements, whether due to fraud or error. In making those risk assessments, the auditors consider internal control relevant to the entity's preparation and fair presentation of the consolidated financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the entity's internal control. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of accounting estimates made by management, as well as evaluating the overall presentation of the consolidated financial statements.

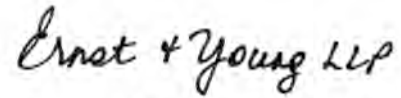
We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.



Opinion

In our opinion, the consolidated financial statements present fairly, in all material respects, the financial position of **The General Synod of the Anglican Church of Canada** as at December 31, 2013 and the results of its operations and its cash flows for the year then ended in accordance with Canadian accounting standards for not-for-profit organizations.

Toronto, Canada,
May 3, 2014.



Chartered Accountants
Licensed Public Accountants

The General Synod of the Anglican Church of Canada

CONSOLIDATED STATEMENT OF FINANCIAL POSITION

As at December 31

	2013 \$	2012 \$
ASSETS		
Current		
Cash and cash equivalents	1,719,217	2,544,078
Accounts receivable <i>[note 14[c]]</i>	1,482,279	953,397
Inventory	161,977	187,154
Prepaid expenses and other assets	101,318	197,890
Total current assets	3,464,791	3,882,519
Investments <i>[note 4]</i>	15,179,535	13,261,974
Car and staff housing loans <i>[note 5]</i>	465,111	512,550
Capital assets, net <i>[note 6]</i>	2,886,638	2,974,624
	21,996,075	20,631,667
LIABILITIES AND NET ASSETS		
Current		
Accounts payable and accrued liabilities	1,250,641	1,342,325
Deferred contributions <i>[note 7]</i>	2,298,307	2,172,305
Total current liabilities	3,548,948	3,514,630
Annuities <i>[note 8]</i>	1,891,093	1,767,410
Total liabilities	5,440,041	5,282,040
Contingencies and commitments <i>[notes 2[e] and 15]</i>		
Net assets		
Unrestricted	2,428,786	1,516,652
Internally designated <i>[note 9]</i>	9,966,832	9,926,289
Endowments <i>[note 10]</i>	4,160,416	3,906,686
Total net assets	16,556,034	15,349,627
	21,996,075	20,631,667

See accompanying notes



The General Synod of the Anglican Church of Canada

CONSOLIDATED STATEMENT OF OPERATIONS

Year ended December 31

	2013 \$	2012 \$
REVENUE		
Contributions from dioceses	8,481,112	8,382,293
Anglican Journal	1,532,204	1,549,845
Resources for Mission	1,076,987	964,529
ABC Publishing	210,110	267,090
Other [note 14[b]]	1,096,580	631,721
	12,396,993	11,795,478
EXPENSES		
Council of the North grants	2,149,954	2,251,776
Anglican Journal	2,006,931	2,132,096
Governance [note 14[b]]	1,880,815	1,091,491
Administration [note 12]	1,407,290	1,497,285
Relationships	1,023,044	930,787
Communications and Information Resources [note 12]	899,336	856,598
Resources for Mission [note 12]	839,972	1,023,885
Indigenous Ministries	578,414	871,319
Primate and House of Bishops	549,357	526,740
Faith, Worship and Ministry	532,927	497,057
Diocesan support [note 12]	362,936	396,854
ABC Publishing [note 12]	111,092	172,779
	12,342,068	12,248,667
Excess (deficiency) of revenue over expenses before the following	54,925	(453,189)
Investment income [note 11]	743,764	671,052
Undesignated legacies	153,988	28,669
Excess of revenue over expenses for the year	952,677	246,532

See accompanying notes



The General Synod of the Anglican Church of Canada

CONSOLIDATED STATEMENT OF CHANGES IN NET ASSETS

Year ended December 31

	<u>Unrestricted</u>		<u>Internally designated</u>		<u>Endowments</u>		<u>Total</u>	
	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>	<u>2013</u>	<u>2012</u>
	\$	\$	\$	\$	\$	\$	\$	\$
			<i>[note 9]</i>		<i>[note 10]</i>			
Net assets, beginning of year	1,516,652	1,331,206	9,926,289	9,865,203	3,906,686	3,700,852	15,349,627	14,897,261
Excess of revenue over expenses for the year	952,677	246,532	—	—	—	—	952,677	246,532
Transfer to internally designated net assets <i>[note 9]</i>	(40,543)	(61,086)	40,543	61,086	—	—	—	—
Investment income allocated to externally restricted endowments <i>[note 11]</i>	—	—	—	—	253,730	205,834	253,730	205,834
Net assets, end of year	2,428,786	1,516,652	9,966,832	9,926,289	4,160,416	3,906,686	16,556,034	15,349,627

See accompanying notes



The General Synod of the Anglican Church of Canada

CONSOLIDATED STATEMENT OF CASH FLOWS

Year ended December 31

	2013 \$	2012 \$
OPERATING ACTIVITIES		
Excess of revenue over expenses for the year	952,677	246,532
Add item not affecting cash		
Amortization	112,090	178,512
Net change in non-cash working capital balances related to operations	(372,815)	1,001,623
Reinvested investment income	(743,764)	(671,052)
Cash provided by (used in) operating activities	(51,812)	755,615
INVESTING ACTIVITIES		
Purchase of capital assets	(24,104)	(47,416)
Contributions to The Consolidated Trust Fund, net	(920,067)	(777,715)
Decrease (increase) in car and staff housing loans	47,439	(2,955)
Issuance of annuities	230,800	386,320
Other changes in annuities, net	(107,117)	(296,181)
Cash used in investing activities	(773,049)	(737,947)
Net increase (decrease) in cash and cash equivalents during the year	(824,861)	17,668
Cash and cash equivalents, beginning of year	2,544,078	2,526,410
Cash and cash equivalents, end of year	1,719,217	2,544,078

See accompanying notes



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NOTES TO CONSOLIDATED FINANCIAL STATEMENTS

December 31, 2013

1. PURPOSE OF THE ORGANIZATION AND BASIS OF PRESENTATION

The General Synod of the Anglican Church of Canada ["General Synod"] was incorporated by Act of Parliament in 1921 as the central representative body of the Anglican Church of Canada [the "Church"] with authority and jurisdiction in all matters affecting in any way the general interest and well being of the whole Church including: relations of the Church to other religious bodies in Canada and elsewhere; relations of the Church to the worldwide Anglican Communion; the definition of the doctrines of the Church in harmony with the Solemn Declaration adopted in 1893; structural uniformity in relation to the episcopal prerogative of licensing clergy; the basic standards of theological education and the qualifications and training of candidates for the ministry of the Church; and as a partner in the worldwide Anglican Communion and in the universal church, to proclaim and celebrate the gospel of Jesus Christ in worship and action.

General Synod is a registered charity under the Income Tax Act (Canada) and, as such, is exempt from income taxes and able to issue donation receipts for income tax purposes.

The consolidated financial statements include the assets, liabilities, net assets, revenue and expenses of General Synod and The Missionary Society of the Anglican Church of Canada ["The Missionary Society"].

2. RESIDENTIAL SCHOOLS CLAIMS

[a] On March 11, 2003, General Synod and The Missionary Society signed an agreement with the Government of Canada [the "Settlement Agreement"] to establish a process for dealing with claims related to the operation of residential schools and to establish a framework to apportion and pay liabilities related to these claims. The Settlement Agreement provided that General Synod, The Missionary Society and all dioceses in Canada [the "Anglican Entities"] would contribute a total of \$25,000,000 to the Settlement Fund over a period of five years commencing March 14, 2003. In 2003, General Synod contributed \$3,000,000, representing its share of the \$25,000,000 in accordance with the Settlement Agreement. The Settlement Fund is operated and managed by a separate corporation, The Anglican Church of Canada Resolution Corporation ["ACCRC"].

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- [b] As a result of the Government of Canada entering into a more favourable agreement with entities related to the Roman Catholic Church [the "Catholic Entities"], the Government of Canada entered into an agreement with the Anglican Entities and other parties setting out a new process and revised funding arrangements for residential schools related claims [the "2006 Indian Residential Schools Settlement Agreement"]. In addition, the Government of Canada entered into an agreement with the Anglican Entities amending the Settlement Agreement with an implementation date of September 19, 2007 [the "Anglican Amending Agreement"].
- [c] Under the Anglican Amending Agreement, the maximum amount the Anglican Entities are required to contribute towards Indian Residential Schools ["IRS"] Abuse Claims and healing and reconciliation is \$15,687,188. This amount is calculated based on the maximum amount that the Catholic Entities are required to contribute towards IRS Abuse Claims and healing and reconciliation as set out in an agreement with the Government of Canada. As a result, a portion of the amount contributed to ACCRC by the Anglican Entities in prior years was refunded. The amount refunded to General Synod by ACCRC of \$1,179,871 was recorded as revenue in the consolidated statement of operations in 2007.
- [d] Under the Anglican Amending Agreement, a fund called the Anglican Fund for Healing and Reconciliation [the "AFHR"] was established in ACCRC to provide grants for healing and reconciliation. The AFHR is administered by General Synod on behalf of ACCRC and costs incurred and grants made are reimbursed by ACCRC *[note 14]*.
- [e] General Synod is a co-defendant with the Government of Canada and certain dioceses in a number of legal cases involving substantial claims arising from the operation of IRS. The Anglican Amending Agreement provides that the Government of Canada will be responsible for payment of all further amounts related to residential schools claims covered by the Settlement Agreement.

Certain other outstanding claims, such as those where the cause of action is not related to an intentional tort [e.g., for loss or diminution of aboriginal language or culture], are not covered by the Settlement Agreement for a limited number of people who opted out of the 2006 Indian Residential Schools Settlement Agreement. As well, there are possible claims not covered by the Settlement Agreement. No provision has been made in these consolidated financial statements for costs, if any, which might arise from a finding of liability in connection with actions not covered by the Settlement Agreement.

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3. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

These financial statements are prepared in accordance with Part III of the Chartered Professional Accountants of Canada Handbook – Accounting, which sets out generally accepted accounting principles for not-for-profit organizations in Canada and includes the significant accounting policies summarized below.

Revenue recognition

General Synod follows the deferral method of accounting for contributions, which include grants, bequests and other donations. Grants and bequests are recognized when received or receivable if the amount to be received can be reasonably estimated and collection is reasonably assured. Other donations are recorded when received, since pledges are not legally enforceable claims. Unrestricted contributions are recognized as revenue when initially recorded in the accounts. Externally restricted contributions, except endowment contributions, are deferred when initially recorded in the accounts and recognized as revenue in the year in which the related expenses are recognized. Externally restricted endowment contributions are recognized as direct increases in net assets when initially recorded in the accounts.

Investment income (loss), which consists of interest, dividends, income distributions from pooled funds, and realized and unrealized gains and losses, is recorded in the consolidated statement of operations, except to the extent that it is externally restricted, in which case it is added to or deducted from endowment net assets or other restricted balances.

Inventory sales are recognized when title passes. Advertising revenue related to the Anglican Journal is recognized when the publication is distributed.

Grants

Grants are recorded when approved and the recipient has met all conditions.

Cash and cash equivalents

Cash and cash equivalents consist of cash on hand, units in money market funds and short-term deposits with original maturities of less than 90 days from the date of purchase. Cash and cash equivalents meeting the definition of cash and cash equivalents that are held for investing rather than operating purposes are classified as long-term investments.

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Financial instruments

Investments are recorded at fair value. Transactions are recorded on a trade date basis and transaction costs are expensed as incurred.

Other financial instruments, including accounts receivable and accounts payable, are initially recorded at their fair value and are subsequently measured at cost, net of any provisions for impairment.

Inventory

Inventory comprises stock of ABC Publishing, which is carried at the lower of cost, as determined using the first-in, first-out method, and net realizable value.

Capital assets

Capital assets are carried at cost less accumulated amortization. Amortization is calculated on a straight-line basis over the estimated useful lives of the assets over the following periods:

Building	40 years
Furniture and equipment	3 to 10 years

Annuities

Annuities are recorded at the greater of: [i] the net present value of the future obligations as determined by an actuary; and [ii] the amounts contributed, net of an administration fee, plus income earned less annuity payments. Any amount remaining in an annuitant's account upon the death of the annuitant is payable to the designated beneficiary.

Foreign currency translation

Transactions denominated in foreign currencies are translated into Canadian dollars at exchange rates prevailing at the transaction date. Monetary assets and liabilities are translated into Canadian dollars at exchange rates in effect at the date of the consolidated statement of financial position. Non-monetary assets and liabilities are translated at the historical rate. Exchange gains and losses are included in the consolidated statement of operations, except to the extent that they relate to investments, in which case they are accounted for consistent with investment income (loss).

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Allocation of expenses

The costs of each program include the costs of personnel and other expenses that are directly related to providing the program. General support and other costs are not allocated except for certain personnel costs allocated to diocesan support expenses and ABC Publishing expenses.

Personnel costs are allocated based on the time spent by personnel providing support to dioceses and ABC Publishing.

Contributed materials and services

Contributed materials and services are not recognized in these consolidated financial statements.

Pension plan

Defined contribution plan accounting is applied to the multi-employer defined benefit plan, whereby contributions are expensed on an accrual basis, since General Synod has insufficient information to apply defined benefit plan accounting.

4. INVESTMENTS

Investments of General Synod are held in The Anglican Church of Canada Consolidated Trust Fund ["The Consolidated Trust Fund"], a trust that invests funds of General Synod and other organizations. The Consolidated Trust Fund's investments are managed by Connor, Clark & Lunn Private Capital Ltd. General Synod provides administrative support to The Consolidated Trust Fund at no cost.

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As at December 31, General Synod's shares of The Consolidated Trust Fund's investments, which are recorded at fair value, consist of the following:

	2013		2012	
	\$	%	\$	%
Cash and cash equivalents	258,037	1	227,457	2
Fixed income				
Canadian pooled fund	7,422,125	49	7,048,882	53
Total fixed income	7,422,125	49	7,048,882	53
Equities				
Canadian equities	4,808,120	32	3,957,598	30
U.S. equities	1,464,074	10	1,116,972	8
Global pooled equity funds	1,095,409	7	911,065	7
Total equities	7,367,603	49	5,985,635	45
Real estate				
Canadian real estate pooled fund	131,770	1	—	—
	15,179,535	100	13,261,974	100

5. CAR AND STAFF HOUSING LOANS

Car and staff housing loans consist of the following:

	2013	2012
	\$	\$
Car loans, non-interest bearing, due within 40 months of date of issue, guaranteed by dioceses	151,401	182,788
Staff housing loans, with interest payable at 3.09%, due 2030 [2012 - 5.00%, due 2037]	313,710	329,762
	465,111	512,550

Car loans are available to clergy and lay workers in the assisted dioceses, with the maximum individual loan being \$9,000.

Staff housing loans were provided to certain staff who came to work in Toronto having previously been resident outside the Greater Toronto Area.

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6. CAPITAL ASSETS

Capital assets consist of the following:

	2013	
	Cost \$	Accumulated amortization \$
Building	3,416,967	622,375
Furniture and equipment	2,521,679	2,429,633
	5,938,646	3,052,008
Less accumulated amortization	3,052,008	
Net book value	2,886,638	

	2012	
	Cost \$	Accumulated amortization \$
Building	3,403,568	537,562
Furniture and equipment	2,510,974	2,402,356
	5,914,542	2,939,918
Less accumulated amortization	2,939,918	
Net book value	2,974,624	

7. DEFERRED CONTRIBUTIONS

[a] Deferred contributions represent externally restricted funds received by General Synod to be spent in future years. Deferred contributions are held for various restricted purposes including education, bursaries and work of the Church in the North and overseas. Revenue recognized in the consolidated statement of operations with respect to these contributions received for restricted purposes is equal to expenses incurred for the restricted purposes during the year.

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[b] The continuity of the deferred contributions balance is as follows:

	2013	2012
	\$	\$
Increases		
Donations, grants and bequests	920,377	1,472,995
Investment income <i>[note 11]</i>	105,495	128,692
	1,025,872	1,601,687
Decreases		
Income recognized related to expenses for restricted purposes	899,870	842,779
Net increase in deferred contributions	126,002	758,908
Balance, beginning of year	2,172,305	1,413,397
Balance, end of year	2,298,307	2,172,305

8. ANNUITIES

In fiscal 2004, as part of its planned giving program, General Synod resumed selling charitable gift annuities to individuals where General Synod retained the liability for the ongoing annuity payments. A charitable gift annuity permits the donor to designate a beneficiary who receives any residual funds upon the death of the annuitant. These beneficiaries include dioceses, parishes, The Anglican Foundation of Canada, Primate's World Relief and Development Fund, and General Synod.

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9. INTERNALLY DESIGNATED NET ASSETS

Internally designated net assets are amounts set aside for various special purposes based on decisions by General Synod. The amounts internally designated are for the following purposes as at December 31:

	2013	2012
	\$	\$
Amounts invested in capital assets	2,886,638	2,974,624
Provision for Sacred Circle - 2015 meeting	442,247	292,247
Provision for Nationwide Fundraising Initiative	114,200	114,200
Provision for contingencies	840,341	540,341
Provision for General Synod		
2013 meeting	—	647,484
2016 meeting	490,204	100,000
Ministry Investment Fund	3,676,974	3,743,163
Other	1,516,228	1,514,230
	9,966,832	9,926,289

The Ministry Investment Fund includes a portion of undesignated legacies that are restricted for internal projects that meet certain criteria.

10. ENDOWMENTS

Endowments represent contributions where the donor has required that the capital be maintained permanently with the income available for various purposes, primarily for the work of the Church overseas.

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11. INVESTMENT INCOME

Investment income includes interest, dividends, income distribution from pooled funds, and realized and unrealized gains and losses. The amount of investment income recognized as revenue is as follows:

	2013 \$	2012 \$
Total investment income	1,276,615	1,189,798
Allocated to		
Externally restricted endowments	253,730	205,834
Deferred contributions related to <i>[note 7[b]]</i>		
Endowments	94,125	123,178
Other	11,370	5,514
Annuities	173,626	184,220
	532,851	518,746
Investment income recognized in consolidated statement of operations	743,764	671,052

12. ALLOCATION OF EXPENSES

Diocesan support expenses include \$95,766 [2012 - \$148,289] of expenses allocated from Resources for Mission expenses related to support provided by General Synod employees to the dioceses.

ABC Publishing expenses include \$13,664 [2012 - \$14,128] related to information resources and, in the prior year, \$26,000 of administration expenses allocated to ABC Publishing related to the support provided to this program.

13. PENSION PLAN

General Synod and its employees make contributions to the General Synod Pension Plan [the "Plan"], a multi-employer defined benefit pension plan administered by the Board of Trustees of the Plan which covers certain dioceses and other church institutions. The most recent valuation for financial reporting purposes completed by the Plan as of August 31, 2012 disclosed net assets available for benefits of \$578,797,000 with pension obligations of \$607,526,000, resulting in a deficit of \$28,729,000.

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14. THE ANGLICAN CHURCH OF CANADA RESOLUTION CORPORATION

- [a] ACCRC was incorporated to operate and manage the Settlement Fund, contributed into by the Anglican Entities pursuant to the Settlement Agreement and the Anglican Amending Agreement [note 2]. ACCRC is under the management and administration of three trustees appointed by General Synod.
- [b] General Synod provides administrative support to ACCRC including the AFHR [note 2[d]] and makes payments on behalf of ACCRC. In 2012, administration costs incurred by General Synod in connection with the AFHR and reimbursed by ACCRC amounted to \$156,869 [2012 - \$155,072]. The expense is included in governance expenses in the consolidated statement of operations and the reimbursement in other revenue. Grants paid by General Synod on behalf of the AFHR and reimbursed by ACCRC amounted to \$288,423 [2012 - \$263,054].
- [c] As at December 31, 2013, an amount of \$282,851 [2012 - \$265,797] due from ACCRC is included in accounts receivable. Amounts due from ACCRC are non-interest bearing and due on demand.

15. CONTINGENCIES

- [a] General Synod's contingent liabilities in connection with IRS claims are described in note 2[e].
- [b] General Synod is a defendant or co-defendant with several dioceses in a number of other legal claims. The potential liability, if any, with respect to these claims is not determinable. However, General Synod believes it has good defences to these claims or adequate insurance coverage for any successful claims. Any additional losses related to claims would be recorded in the year during which the amount of the liability is able to be estimated or adjustments to the amount recorded are determined to be required.

16. FINANCIAL INSTRUMENTS

General Synod is exposed to various financial risks through transactions in financial instruments.

Currency risk

General Synod is exposed to foreign currency risk with respect to the underlying investments held in The Consolidated Trust Fund denominated in foreign currencies, because the fair value and

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future cash flows will fluctuate due to the changes in the relative value of foreign currencies against the Canadian dollar.

Credit risk

General Synod is exposed to credit risk in connection with its accounts receivable and the short-term and fixed income investments held in The Consolidated Trust Fund because of the risk that one party to the financial instrument may cause a financial loss for the other party by failing to discharge an obligation.

Interest rate risk

General Synod is exposed to interest rate risk with respect to the investments in fixed income investments held in The Consolidated Trust Fund and its annuities payable because the fair value will fluctuate due to changes in market interest rates.

Other price risk

General Synod is exposed to other price risk through changes in market prices [other than changes arising from interest rate or currency risks] in connection with the investments in equity securities and pooled funds held in The Consolidated Trust Fund.

17. LINE OF CREDIT

General Synod has a demand operating line of credit of \$2,000,000 with interest payable at prime plus 1.0% with substantially all of its assets pledged as security. As at December 31, 2013 and 2012, no amount was outstanding.

18. COMPARATIVE CONSOLIDATED FINANCIAL STATEMENTS

The comparative consolidated financial statements have been reclassified from statements previously presented to conform to the presentation of the 2013 consolidated financial statements.

